Very Secret Col. Clark was in and would like you to prepare a draft of an order from the Secretary of Defense setting up the bentral Evaluating Unit based on the paper you prepared, by Wed noon. The parken has already gone over and , Col. Etanke is to see Sec Johnson nigt week about the above draft: Wants no one to know about it except you and I. me

Declassified and approved for release by NSA on 01-24-2014 oursuant to E.O. 13526

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FROM Post Publications Unit, Room 1421 - A TO Chief, $\underline{AS-/4}$ ATTN Room
Unable to furnish items listed on reverse side hercof, because Supply exhausted at source. Will furnish when available. Items are not published - out of rrint - obsolete - iescinded Request more information as follors Superseded by Advise if you want this new item furnished.
Attached are to bring your copy up to date. Initial Distribution Ar requested. CSG/S Form No 936 (Rev. 1) 2 January 1945

ID A61181 Check one) REE SECRET CONFIDENTIAL RESTRICTE DATE 16 time TO FROM то FROM CHIEF. ASA Tech Staff _(96) ... (10). Spec Asst to the Ch Spec Proc Br. _(97) Ch. Hist Unit_____(13). CH. SECURITY DIV __(80). Asst to the Chief_____(11) Joint Secretariat (12). Ch. Materiel Br. (82). -----DEPUTY CHIEF, ASA __(20). Ch. Methods Br____(83). ____ Asst Deputy Chief_ ___ (20). Ch, Protective Br. ____ Executive____(20). Ch. Maint Br. (85). ____ Secretariat ____(20). CH, RES & DEV DIV. ____(70). ____ Ch. Pres Sec____(21). Tech Staff. _____(71)_ Ch, Org & Tng Sec____(22). Ch, C & C Br_____ -(72) Ch, Plans & Oper Sec. (23). Ch, Equip Br. (73). ____ Ch. Logistics Sec_ (24). Ch. Electromech Br Ch. Fiscal Sec_____ __(25) Ch. Lab Serv Br.--____ (26). Adjutant General Ch, Cryptologic Br. ____(76)_ -----Ch. Sec Cont Sec (27)---____ CH, OPERATIONS DIV_ (90) _____ Directives Br. (90x). Ch, Supply Br.____(62). -----Ch. Lab Br SIGRP-5_____(62) __(91) Ch, Machine Br.____(92). CO, Arhngton Hall Sta. ... (40) Ch, Gen Processing Br. (93) _ Ch, Facilities Br.....(94). Ch, I & D Br . (95). _ _ _ _ _ _) Approval & Return) Information & File) As Requested Recommendation Concurrence or Comment Signature if Approved ì 1 Information & Forwarding Your Action (by_ Information & Return For recommended reply - ONO one CSGAS 96 (Rev 14) 15 Apr 49 8 411

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11 April 1940

MERCAREDUL FOR A GETLA OF INC 1110 HOTA

FUBJ 77: Proposed Vecorandum

1. Reference is made to the socorpanying proposed we avoid on by the Chief of Staff, U.S. Army for the Joint Chiefs of Staff. It is believed that a Joint Intelligence Bureau of the Armed Services would, if efficiently managed, contribute materially toward the production of more timely and better utilizable intelligence on the indicated subjects, with greater efficiency and economy than is now the case.

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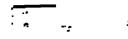
2. As you know, the Army Security Agency finds such reports useful and any steps which will contribute to their more officient and timely production will in turn contribute to increased efficiency of the operations of the Army Security Agency.

Tu strain 1

1 Incl Proposed mano

1 st sent out

CARTER W. CLANCE Colonel, Signal Corps Chief, Army Focurity Agency



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DEPARTMENT OF THE ARMY OFFICE OF THE CHIEF OF STAFF washington 25, D. C.

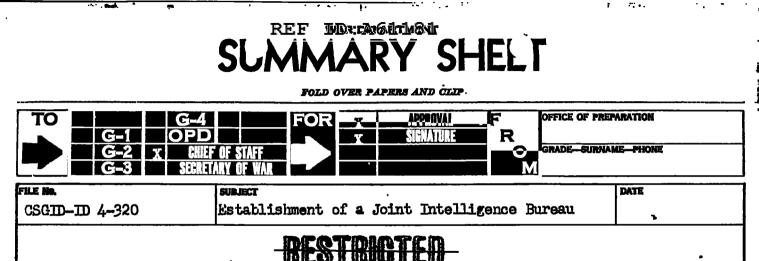
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LELOPAIDUL FOR THE SECRETARY, JOINT CHIEFS OF STAFF SUEJECT: Establishment of a Joint Intelligence Bureau

The Chief of Staff desires that the inclosure be presented to the Joint Chiefs of Staff for their consideration.

l Incl Merno by CofS, US Army





SUM:ARY

1. At the present time the Intelligence Agencies of the three Service Departments are engaged in the production of basic intelligence in several fields of common interest. This duplication of effort is wasteful in manpower and fails to produce the best intelligence because it is frequently uncoordinated.

2. The production of basic intelligence in those fields which are of common concern to two or more services can be accomplished most efficiently if placed under centralized control. To be responsive to the needs of the services, control of the production of basic intelligence by a central or joint agency must be direct and positive.

3. The inclosed memorandum (Inclosure 2) proposes that the Joint Intelligence Committee undertake a study to determine the feasibility and desirability of establishing a Joint Intelligence Eureau.

RECOLLENDATION

That the attached memorandum be approved by the Chief of Staff and forwarded to the Secretary, Joint Chiefs of Staff.

THIS FORM SUPERSEDES THE HOLE OWN THE

UNTIL EXISTING STOCKS ARE EXHAUSTED.

26 AUGUST 1944, WHICH WAY BE USED

25-28564-758

ESTABLISHMENT OF A JOINT INTELLIGENCE BUREAU Memorandum by the Chief of Staff, U. S. Army

THE PROBLEM

1. To determine the feasibility and desirability of establishing a Joint Intelligence Bureau of the Armed Services.

FACTS BEARING ON THE PROBLEM

2. The Army, Navy and Air Force Departments have varying degrees of mutually over-lapping interests in the following fields of intelligence: Economic, Sociological, Scientific, Topographic, Transportation, Telecommunications, Petroleum and Airfield.

3. At least two of the forementioned agencies are engaged in producing basic intelligence on each of the above subjects. This duplication of effort results in a dissipation of the limited qualified manpower and a decrease in the quality and quantity of dependable finished intelligence. The production of basic intelligence under centralized control would permit interested agencies obtaining one coordinated report on an assigned topic rather than three reports and often times conflicting reports as is now the case.*

4. Each Department must be in a position to insure the availability of all essential intelligence as required for its own purposes.

5. At the present time there is no established procedure whereby any of the Departments can be assured that its intelligence requirements will be met by another agency.

6. A Joint Intelligence Bureau must be subject to the direct control of the using services.** The Central Intelligence Agency cannot perform this function to the satisfaction of the Armed Services because it is not subject to their control.

* For examples of duplication see Appendix A.

** See Appendix B for "A Proposed Organizational Chart for a Joint Intelligence Bureau".

RESTRICTED

7. A Joint Intelligence Bureau must include representatives of the three Services who would insure the fulfillment of the needs of their respective Departments.*

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CONCLUSIONS

8. There is duplication of effort on the part of the Armed Services in the production of basic intelligence required by each. This duplication results in a dissipation of available manpower and a reduction in the quality and quantity of finished intelligence. There is no existing procedure whereby existing effort can be consolidated and perform this function under the direct control of the interested agencies.

RECOLMENDATION

9. It is recommended that the Joint Intelligence Committee (Staff) undertake a study to determine the feasibility and desirability of establishing a Joint Intelligence Bureau of the Armed Services and to make recommendations to the Joint Chiefs of Staff.

3 Incls Appendix A Appendix B Appendix C

* See Appendix C - An example of a Joint Intelligence effort.

2

MESTRUDIED

PL 86-36/50 USC 3605 EO 3.3(h)(2)

APPENDIX "A" EXAMPLES OF DUPLICATION OF EFFORT IN THE

61181

PREPARATION OF BASIC INTELLIGENCE

ECONOMIC INTELLIGENCE

The Department of the Army is producing economic intelligence in the following fields in accordance with its responsibilities under the NIS program: (1) Electric Power, (2) Construction Materials, (3) Motor Vehicle Manufacture, (4) Industrial and Military Explosives Manufacturing, (5) Guns, Explosive Devices and Ammunition Manufacturing, (6) Telecommunications, Signal and Lighting Equipment Manufacturing.

The Department of the Air Force is producing economic intelligence on manufacturing plants in connection with the preparation of its Target Folders.

The Department of the Navy has produced economic intelligence on those subjects for which the Department of the Army has NIS responsibility on the following countries:

SOCIOLOGICAL INTELLIGENCE

The Department of the Army is producing sociological intelligence in the following fields in accordance with its responsibilities under the NIS program: Manpower, Health and Sanitation.

The Department of the Navy has produced intelligence studies on the above two fields in their studies of _____. TRANSPORTATION INTELLIGENCE

The Department of the Army is producing basic transportation intelligence in accordance with its responsibilities under the NIS program, namely, railways, highways, inland waterways, pipelines and ports.

The Department of the Navy is engaged in producing basic port studies, in accordance with its responsibilities under the NIS program.



In addition, it has produced other basic transportation studies in land transportation, namely, on

The Department of the Air Force is engaged in basic transportation intelligence in connection with its target folio program and has also produced a study on the electrification of the railroads of the TELECOMMUNICATIONS INTELLIGENCE

The Department of the Army is engaged in the production of basic intelligence on the telecommunication system of all countries of the world in accordance with its responsibilities under the NIS program.

The Department of the Air Force is engaged in the study of telecommunication facilities in the preparation of its target folio program.

Each Department has an interest in petroleum intelligence and has produced basic intelligence on this subject, for example, the Air Force Air Studies of ______, the Navy's Intelligence Studies of ______ and the Army's study on the Petroleum Supply Situation in the ______ In addition, the Air Force is engaged in a study of petroleum facilities for their target folio program.

AIRFIELD INTELLIGENCE

The Navy and Air Force are engaged in a joint effort in producing basic airfield intelligence and the Department of the Army is also engaged in producing basic intelligence on existing and potential airfields of foreign powers.

SCIENTIFIC INTELLIGENCE

The Army, Navy and Air Force have produced intelligence studies on guided missiles.

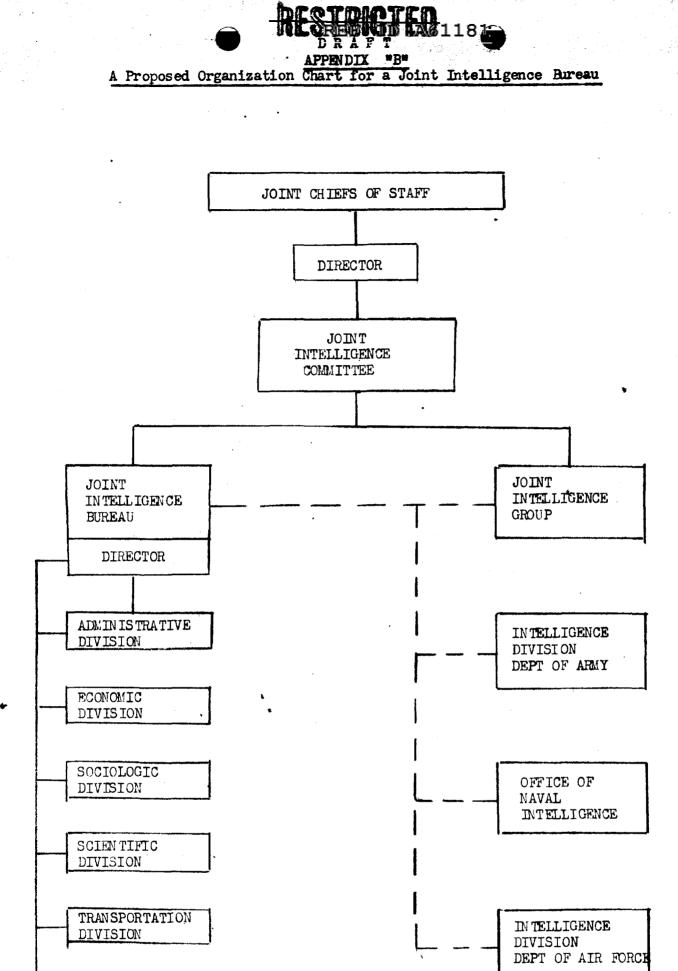
TOPOGRAPHIC INTELLIGENCE

The Army and Navy are engaged in producing intelligence on Landing Beaches.

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The Army and Air Force are engaged in producing Soils Studies on Foreign Areas.

The Army and Air Force are engaged in producing intelligence on Cities and Towns.



RESTRICTED

Control

Liaison

TELECOLDUNICATIONS

DIVISION

PETROLEUM DIVISION

AIRFIELD DIVISION

REPINE AGA181

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APPENDIX "C"

AN EXAMPLE OF A JOINT INTELLIGENCE EFFORT

An example of a joint effort by the three United States service intelligence agencies is the "Study of Guided Missiles", just completed in March 1949 by a joint U.S. study group. The U.S. representation included members from the Army, Navy and Air Force. It is significant that at the conclusion of several weeks work within the establishment, they unanimously recommended (para. 3g of J.I.C. 441/5, dated 30 Mar 1949) that serious consideration be given to integrating U.S. scientific intelligence agencies. The final report resolved many previously conflicting views and was unanimously subscribed to by all concerned in its production.