REF ID: A6531 Jack delivered to Reserve

GENTLEMEN, I FEEL GREATLY HONORED TO HAVE BEEN ASKED TO SPEAK TO YOU TODAY. LAST WEEK SECRETARY OF DEFENSE FORRESTAL ADDRESSED THE GRADUATING CLASS AT WEST IN HIS OPENING REMARKS HE STATED , . THAT HE HAD ASKED HIS ADVISERS WAT HE SHOULD SAY TO THESE YOUNG MEN. ANSWER WAS THEY WILL NOT CARE WHAT YOU TALK ABOUT JUST SO IT IS BRIEF." I AM SURE YOU GENTLEMEN FEEL THE SAME WAY AND I LIKEWISE WILL BE BRIEF.

YOU HAVE BEEN PRIVILEGED TO COME HERE FOR TWO WEEKS OF ACTIVE DUTY AT UNCLE SAM S EXPENSE. I SAY PRIVILEGED ADVISEDLY. SOME OF YOU MAY BEEL THAT YOUR TIME HAS NOT BEEN TOO WELL SPENT:

THAT YOU COULD HAVE BEEN EMPLOYED ON MORE INTERESTING WORK, OR MORE! ALONG THE LINES ON WHICH YOU HAD PREVIOUSLY BEEN EMPLOYED. THERE ARE SEVERAL REASON WHY THIS COULD NOT BE, AMONG WHICH IS THE RESTRICTION IMPOSED BY THE DEPART-MENT OF THE ARMY REGARDING WHAT CATEGORY OF CLASSIFIED MATERIALS MAY BE RELEASED TO RESERVE OFFICERS. ANOTHER REASON IS THAT DURING YOUR PREVIOUS EMPLOYMENT YOU WERE IN ONE HIGHLY SPECIALIZED !! ACTIVITY -- ONE THAT MAY HAVE BEEN COM-PLETELY OBLITERATED BY THE CESSATION OF HOSTILITIES; AND IT IS DEPARTMENT, OF THE ARMY POLICY TO BROADEN THE VIEW-POINT AND TRAINING OF ITS OFFICERS.

A YEAR OR SO AGO THIS AGENCY LAUNCHED A BASIC AND ADVANCED COURSE OF 26 AND 46 WEEKS RESPECTIVELY, ENTITED ARMY SECURITY AGENCY OFFICER GENERAL COURSE, PART I AND PART II. THESE COURSES ARE DESIGNED TO GIVE OFFICERS A GROUNDING AND APPRECIATION OF ALL PHASES OF ASA ACTIVITIES SO THAT THEY WILL BE ABLE. TO SUPERVISE ANY OF THEM. ONLY IN THIS WAY CAN OFFICERS BE OF MOST EFFECTIVE -USE TO THE AGENCY. OF COURSE, IT IS EXPECTED THAT AN OFFICER WILL CONCEN-TRATE ON ONE SPECIALTY IN ACCORDANCE WITH HIS APTITUDES AND CAPABILITIES, AND WHEREVER POSSIBLE HE WILL BE PLACED ON SUCH JOBS. AND SO WITH YOU GENTLEMEN.

YOU MAY BE CALLED UPON TO DIRECT MANY DIVERSE ACTIVITIES IN A FUTURE EMERGENCY, - AND IT IS INCUMBENT UPON THE AGENCY AND UPON YOU TO BRYADEN YOUR KNOWLEDGE TO THE GREATEST EXTENT POSSIBLE. YOU ARE PART OF THE ARMY, A VERY VITAL PART. UPON YOU THE COUNTRY DEPENDS FOR ITS MAJOR EFFORT IN TIME OF EMERGENCY. THE ARMY TEAM CONSISTS OF THE REGULARS, THE NATIONAL GUARD, AND THE RESERVES. NO ONE OF THEM CAN AFFORD TO ASSUME THAT ANY ONE OF THEM CAN CARRY THE BURDEN ALONE. EACH ONE OF THEM MUST ASSIST AND ENCOURAGE THE OTHERS. AND EACH INDIVIDUAL OF ANY OF THEM MUST NOT OVER-LOOK ANY OPPORTUNITY TO PUBLICIZE AND

FURTHER THIS CONCEPT. THE COUNTRY
COMES FIRST, ANYTHING ELSE OF A SELFISH
NATURE MUST BE SUBORDINATED. YOU AND
I CAN CITE MANY EXAMPLES OF VIOLATIONS
OF THIS PRINCIPLE. PUT LET US BE SURE
THAT YOU AND L ALWAYS KEEP IT IN MIND
AND PRACTICE IT.

THE MOST OF YOUR OPPORTUNITIES WHILE
HERE DURING THE PAST TWO WEEKS, AND
I HOPE YOU WILL RETURN OFTEN. WE WILL
ALWAYS TRY TO MAKE YOUR STAY PLEASANT
AND PROFITABLE. WE WELCOME ANY SUGGESTIONS YOU MAY HAVE FOR IMPROVEMENT.
THERE ARE TIMES WIEN YOU HAVE THOUGHT
THE ARMY ACTS IN STRANGE WAYS IN THE

PAST AND YOU WILL FIND IT SO IN THE FUTURE. THE ARMY IS A HUGE CALOSSUS. IT MOVES SLOWLY, IMPONDER OUSLY, AND IT MAKES MISTAKES. RED TAPE IS INEVITABLE WE HAVE TO LIVE WITH IT AND MAKE THE BEST OF IT.

LET ME LEAVE WITH YOU A QUOTATION FROM DR. REINHOLD NIERBUHR, OF THE UNION THEOLOGICAL SEMINARY--

"GOD GRANT ME THE COURAGE

TO CHANGE THE THINGS I CAN
CHANGE, THE SERENITY TO ACCEPT
THOSE I CANNOT CHANGE, AND THE
WISDOM TO KNOW THE DIFFERENCE."

I URGE UPON YOU TO CULTIVATE THIS

REF ID: A65319 Gentlemen, I fire good they haved to have been asked to speak to you toda, Taly researches will listerif. Frost week Secretary of Stefance Formatal addressed the graduating class at West Point In himspening remarks he stated that he had asked his advisers what he The answer was "They will not gust so it is breef-" clamsure you gentlemen feel the same way and I likewise will be You have been privileged to come her for two weeks of active duty at Uncle Sams effense. I say privilezed advisedly Some of you may feel that your true has not lisen too well spent; that you could have been employed on more interesting

work, or more along the hurs on which you had previole, been employed. There reveral reasons why this could rest be, among which and restriction imposed by the Department of the an regarding what classified materialis maybe released to Reserve Officers. Somothe reason is that during your provious enfloyment you were in one highly specialized activity obliterated by the cossetion of hostilities; and it is Department of the army policy to broaden the viewpoint and training of its officers. a year or so ago this agency launched a basic and advanced course if arm Security agency Goneral Course. This courses and closing and to give officers a grounding and appreciation of allphases of ASA activities so that they wiel able to fire supervine my of them, Only in the way can officers be of most effectively use to the agency of course it is expected that an iffice will concentrate on one specially in accordance with his aptitudes and copeabilities; and wherever possible du will be placed on such jobs and so with you gentlemen. you may be called upon to direct many deverse activities inequitive angency; and it is incombered upon the ligaring and you to broaden your browledge to the speaked attent of the service of the you are part of the army, a von vital part. Upon you the country defends for its

major effort in true of energency The army team consists of the Regulais, the natural gural and the Keseries. No one of them can offord to assume that any one of them can carry the bunder alone. Each one of them must arrist and encourage the others. and each industrial of any of them must not ownlook any apportunity to publicing and further this concept. The close of a selfish resture must be subordusted. you and I can lite many expansion But let us he sure that you and I always keep it in mud and practice it. I hope you gentlemen, have made the most of your opportunities while her during the past two

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weeks of Mape you will return as the to proble, We will always try to make your stay as pleased, as formate There are times when you those thought the arm, arts in strange ways in the past and The arm is a longe colors with the moves slowly, imponderously; Red take is inevitable. We have to live with it and make the best for you have for improvement organistical a guardation from Dr. Reinfrold Hierbriler of the Union Theological many. God grant me the serenity to accept the things carried change; the course to change the things I can join the windown to Unge upon you to cultiviste the attetude of mind.